

Prepared by **Paulina Baeza**, [pbaeza@incog.org](mailto:pbaeza@incog.org), and **John Tankard**, [jtankard@incog.org](mailto:jtankard@incog.org)

## Item

Present and discuss Route 66 BRT Study planning process and progress

## Background

The Tulsa Planning Office was commissioned the task of initiating a Bus Rapid Transit (BRT) Study for the city's second BRT line, which has been deemed the "Route 66 BRT". Staff team prepared a proposal that focuses on strategic planning for the Mayor's Office, which was approved and includes four in phases:

1. Assemble two groups that can provide feedback throughout the process, including a Staff Workgroup comprised of staff members from City of Tulsa, Tulsa Planning Office, INCOG Transportation Division, Tulsa Transit and a hired consultant; and a Steering Committee comprised of community members with knowledge of the project and representing stakeholder groups.
2. Define the Route using strategic planning and outreach, to select a final alignment for the route by analyzing both 11th and 21st Street on the East-West portion, and 5 potential North-South alignments (Garnett Road, Memorial Drive, Sheridan Road, Yale Avenue and Harvard Avenue).
3. Stop Location study using strategic planning, land use study, site analysis and outreach along the selected route.
4. Branding and Engagement, including "Marketing" the Route and outreach.

Each phase requires one meeting with Staff Workgroup to review materials, and a meeting with the assembled Steering Committee. Staff so far has completed Phase 1 and is currently in the process of concluding Phase 2. Through strategic planning, a process that uses data to inform decision-making, staff has been able to analyze indicators representative of the guiding principles and feasibility of the project, and work with the consultant to develop operational and cost analysis to present results on a recommended alignment for the BRT route during the next meeting, as well as to initiate a stop location exercise along said route.

## Staff Recommendation

Staff team will continue with the process, request feedback and provide updates.

## Attachment(s)

Meeting 1 presentation and approved, preliminary planning proposal.





# Route 66 BRT Study

2.3

**WELCOME!**

**Route 66 BRT Study**  
*Steering Committee*

**Meeting 1**  
*Route Definition*





**RT66 BRT STUDY TEAM  
MANAGEMENT**

**Nick Doctor**

Chief of Community Development & Policy  
City of Tulsa Mayor's Office  
Email: [ndoctor@cityoftulsa.org](mailto:ndoctor@cityoftulsa.org)

**Susan Miller**

Director, Tulsa Planning Office  
Office: 918.579.9470  
Email: [smiller@incog.org](mailto:smiller@incog.org)

**Viplav Putta**

Director, Transportation Division  
Office: 918.579.9421  
Email: [vputta@incog.org](mailto:vputta@incog.org)





**RT66 BRT STUDY TEAM**  
ROUTE DEFINITION TEAM

**Paulina Baeza**  
Senior Planner  
Office: 918.579.9447  
Email: pbaeza@incog.org

**John Tankard**  
Senior Planner  
Office: 918.579.9462  
Email: jtankard@incog.org

**Chase Phillips**  
Transportation Planner  
Office: 918.579.9419  
Email: cphillips@incog.org

**Dennis Whitaker**  
Planner  
Office: 918.579.9457  
Email: dwhitaker@incog.org

**Ty Simmons**  
Principal GIS Analyst  
Office: 918.579.9436  
Email: tsimmons@incog.org



26

# ROUTE 66 BRT STUDY

## Steering Committee

- **Francisco Trevino**, Casa de la Cultura
- **Angenette DeBose**, Resilience Office, City of Tulsa
- **Marquette Finley**, THSA
- **Melanie Poulter**, Community Service Council
- **Ray Percy**, Journalist and Writer
- **Emily Hutton**, YMCA, MTA Board of Directors
- **Jorge Robles**, Tulsa Public Schools
- **Delia Kimbrel**, Impact Tulsa, TMAPC
- **Larry Wofford**, University of Tulsa
- **Susan Neal**, Gilcrease Museum, University of Tulsa
- **Daniel Winfrey**, CTAC
- **Gerry Chauvin**, Eastgate Metroplex Leasing
- **Rachel Hutchings**, Workforce Tulsa
- **Elizabeth Osburn**, Tulsa Regional Chamber
- **Andrea Pemberton**, TYPROS
- **Rhys Martin**, RT 66 Commission
- **Matt Stockman**, Visit Tulsa
- **Meredith Peebles**, LTFF
- **Aaron Meek**, Route 66 Businessowner
- **Jesse Boudiette**, Route 66 Businessowner
- **Jarrel Wade**, Tulsa Regional Chamber, CTAC

# ROUTE 66 BRT STUDY

## Steering Committee

### Elected Officials and Representatives

- **Nick Doctor**, Chief of Community Development  
City of Tulsa Mayor's Office
- **Karen Keith**, Tulsa County Commissioner
- **Crista Patrick**, District 3 Councilor  
City of Tulsa
- **Kara Joy McKee**, District 4 Councilor  
City of Tulsa
- **Cass Fahler**, District 5 Councilor  
City of Tulsa
- **Connie Dodson**, District 6 Councilor  
City of Tulsa

# ROUTE 66 BRT STUDY

## Staff Workgroup Team

- **Paulina Baeza**, Senior Planner, Tulsa Planning Office
- **John Tankard**, Senior Planner, Tulsa Planning Office
- **Chase Phillips**, Transportation Planner, INCOG
- **Daniel Jeffries**, Senior Planner, Tulsa Planning Office
- **Ty Simmons**, GIS Principal Analyst, INCOG
- **Charlotte Adcock**, Transportation Planner, INCOG
- **Dennis Whitaker**, Planner, Tulsa Planning Office
- **Payton Wynes**, Urban Design Planner
- **Spencer Mitchell**, Mayor's Office of Economic Development
- **Liann Alfaro**, Planning and Marketing Director, MTA
- **Doug Helt**, Engineering Services, City of Tulsa
- **Mike Sears**, Engineering Services, City of Tulsa

## Oversight Team

- **Susan Miller**, Tulsa Planning Office
- **James Wagner**, COT Finance
- **Viplav Putta**, INCOG Transportation Division
- **Travis Hulse**, Tulsa Planning Office
- **Ted Rieck**, Tulsa Transit
- **Terry Ball**, COT Streets and Storm water
- **Kurt Kraft**, COT Streets and Storm water
- **Nick Doctor**, Mayor's Office

# AGENDA

**Block 1. Project Introduction Presentation** (10:00 a.m. – 10:30 a.m. – 30 minutes)

**Block 2. Data Analysis** (10:30 a.m. – 11:30 a.m. – 60 minutes)

**Block 3. Consultant Introduction** (11:30 a.m. – 12:00 p.m. – 30 minutes)

# AGENDA

**Block 1. Project Introduction Presentation**  
**(10:00 a.m. – 10:30 a.m.)**



# Transit and BRT in Tulsa





# Transit Overview

What is BRT?

How did we get here?

Where are we going?





# What is Bus Rapid Transit

## Frequent bus service

- ~15 min

## Reliable and accessible

- ADA level boarding
- Transit-signal Priority at congested intersections
- Off-board payment options
- Dedicated lanes\*

## Convenient and safe

- Enhanced station designs
- Real-time arrival displays
- Lighting and emergency phones
- Multimodal hubs; bike share, bike parking, & e-scooters

*\*Have not been used in Tulsa to date*

# How did we get here?

## Identified need for BRT dates to 2011

- Fast Forward Regional Transit System Plan
- PlanItTulsa, City of Tulsa Comprehensive Plan
- Peoria Alternatives Analysis
- Long Range Transportation Plans

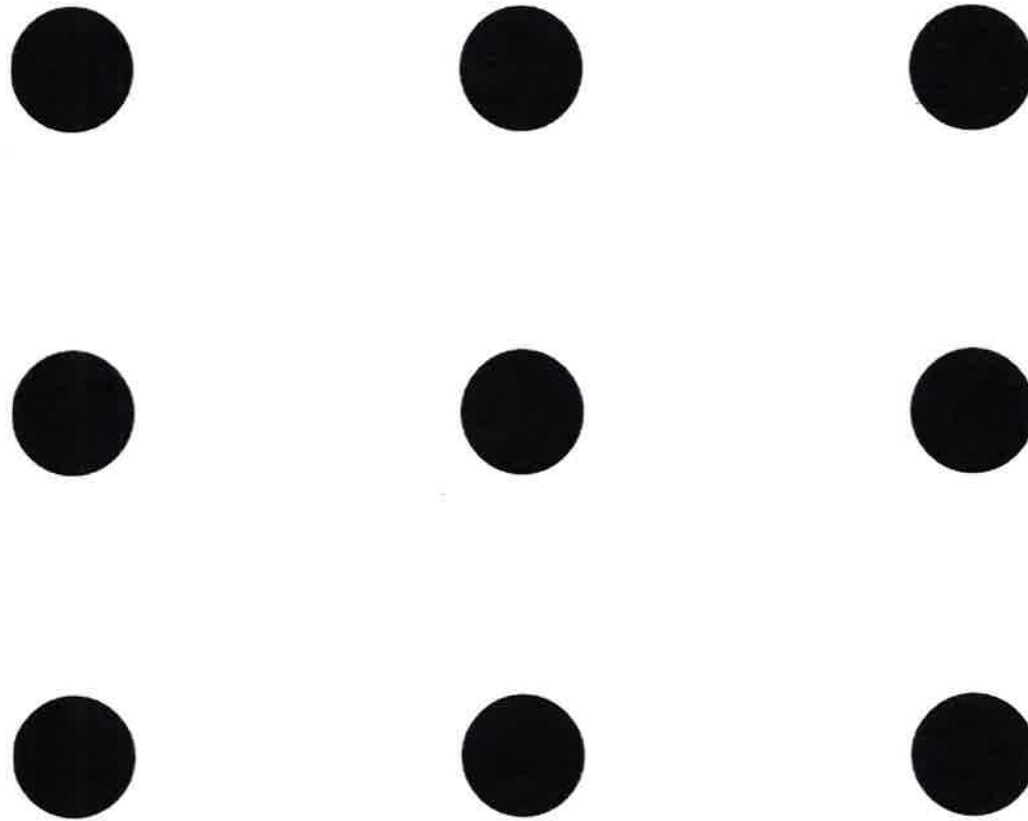


**Connecting Progress Plan (MTTA, 2018) redesigned the bus system to utilize and capitalize on the BRT routes**

**RT66 BRT (east-west) complements the AERO (north-south); changing how riders utilize transfers\* to navigate the system**

*\*Transfer- occurs when the rider of a public transportation vehicle who pays for a single-trip fare to continue the trip on another bus; takes place at the intersection of two routes*

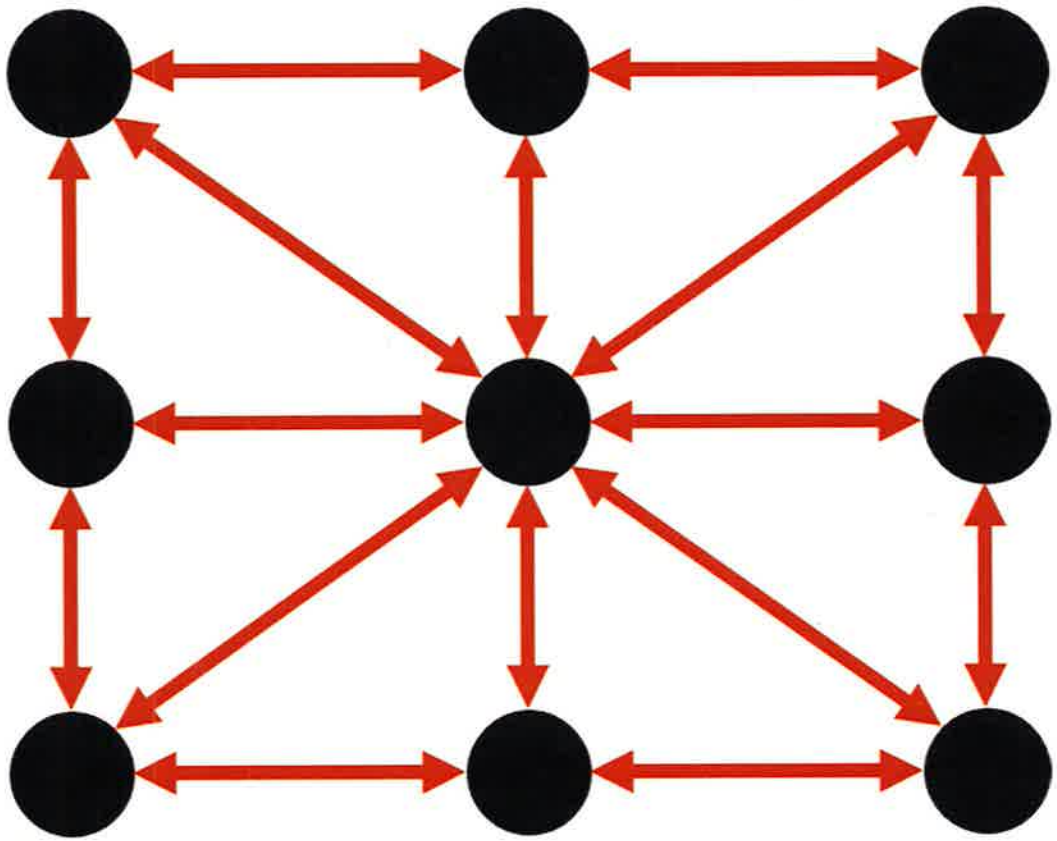
Imagine a city made of 9 major points ...



# Direct Service Everywhere

+ Great Connectivity

— Expensive

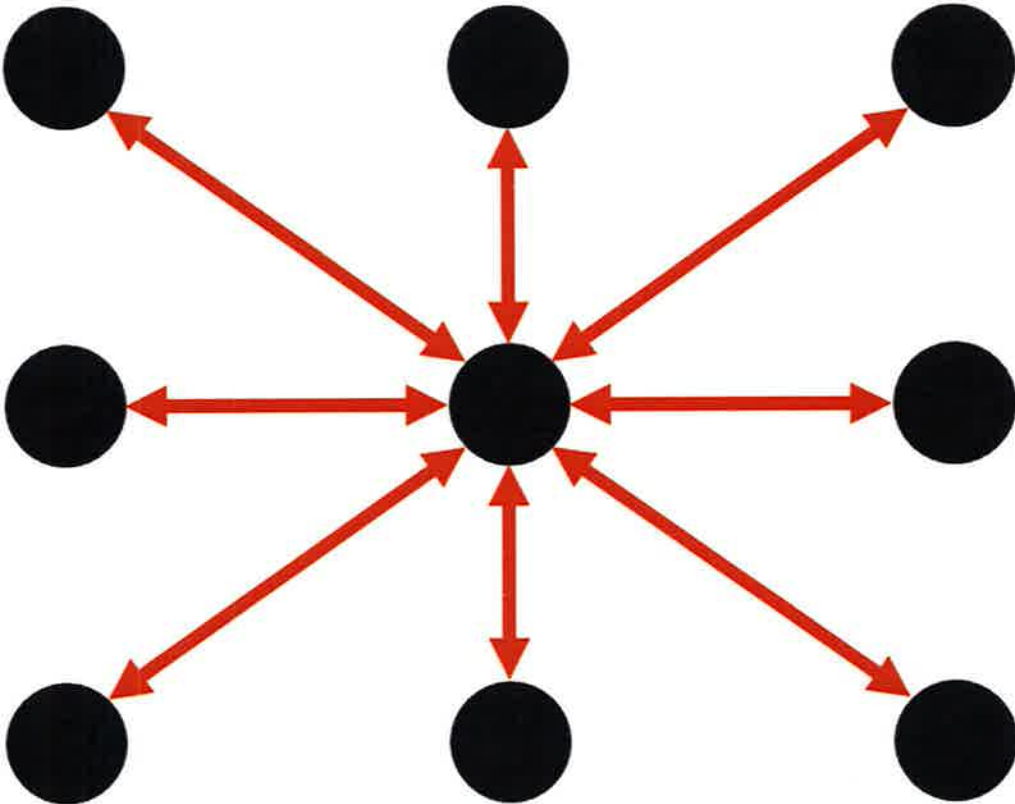


# Connective Network – Radial Design

+ Cheap

+ / - Good for the “1-seat” rider, but worse for most riders

- Transfers only facilitated downtown; Not centrally located

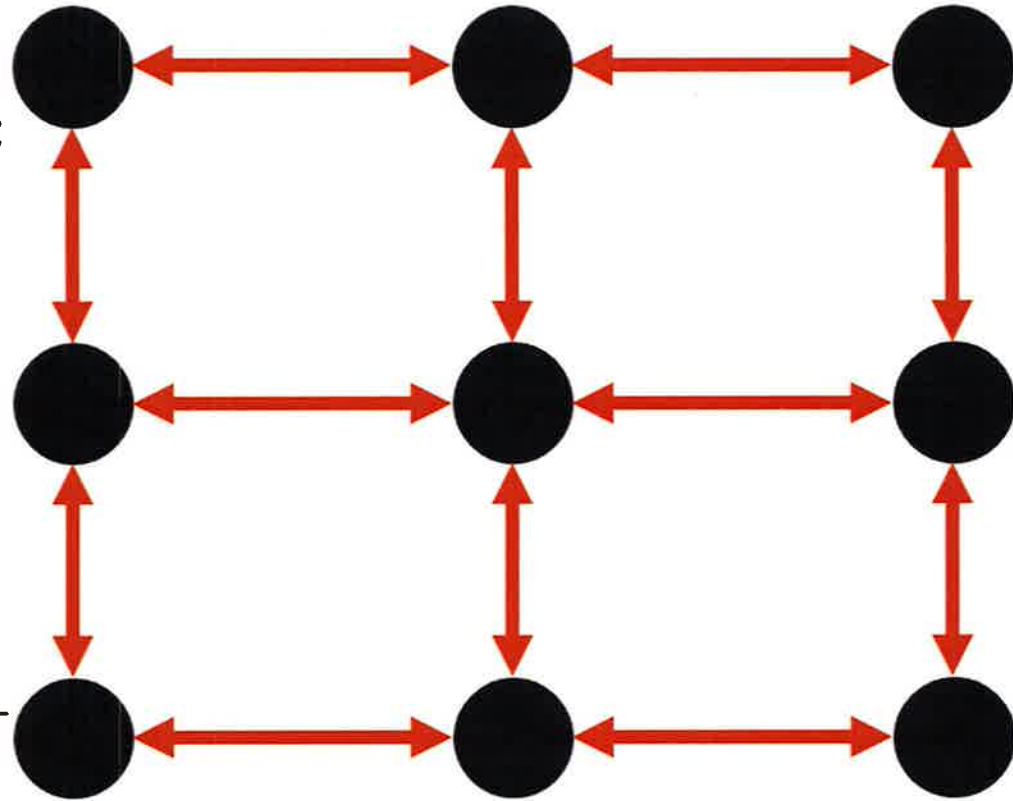


## Connective Network – Network Design (Grid)

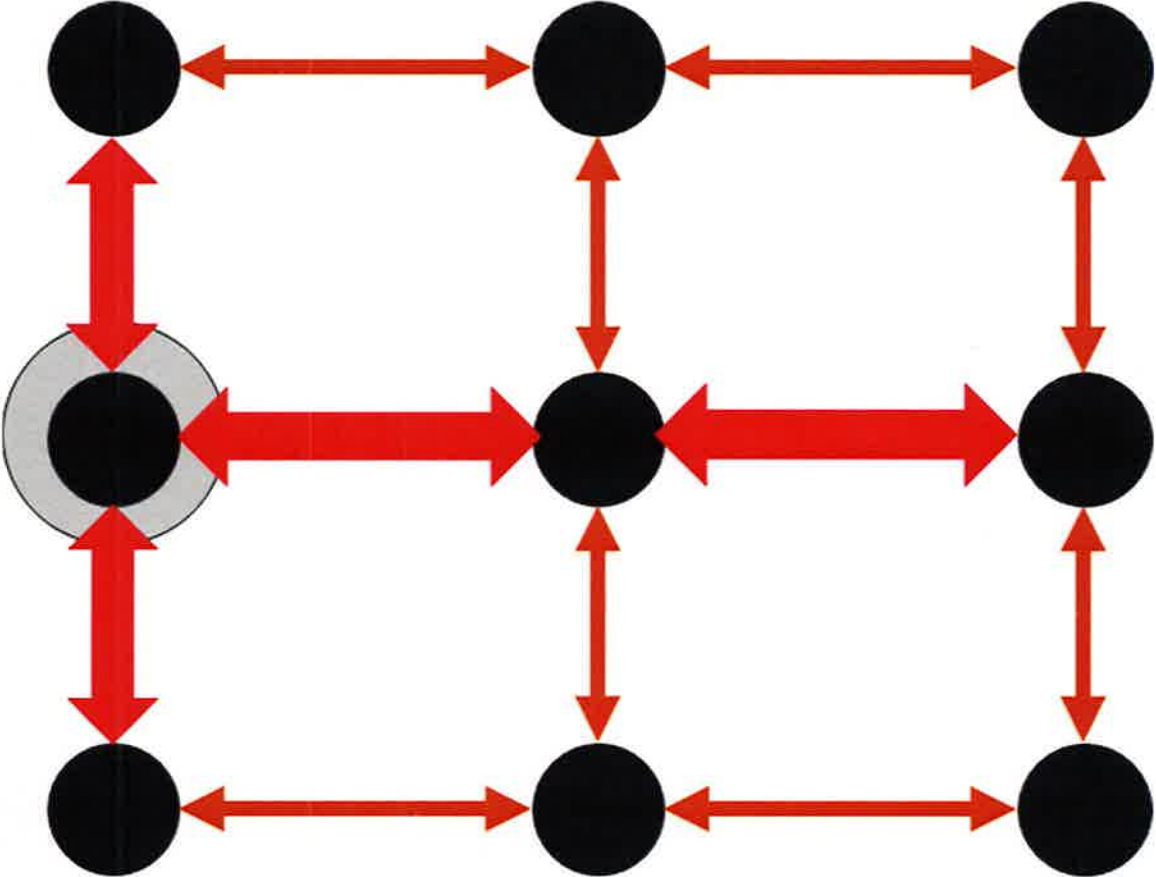
+ *Transfers* facilitated throughout network; not just downtown

+ Better service to the entire city for most riders

- More transfers for the few former “one-seat” riders



**BRT routes are now the spine of the system**



# The Big Takeaway

## Connections to other routes (*transfers*) and destinations are very important

- The design of the RT66 BRT will have major implications on riders throughout the entire bus system

## If this BRT isn't successful as a bus route, it won't be successful as:

- Means of access to jobs
- Means of access to schools
- Economic Development tool
- Attraction for tourism





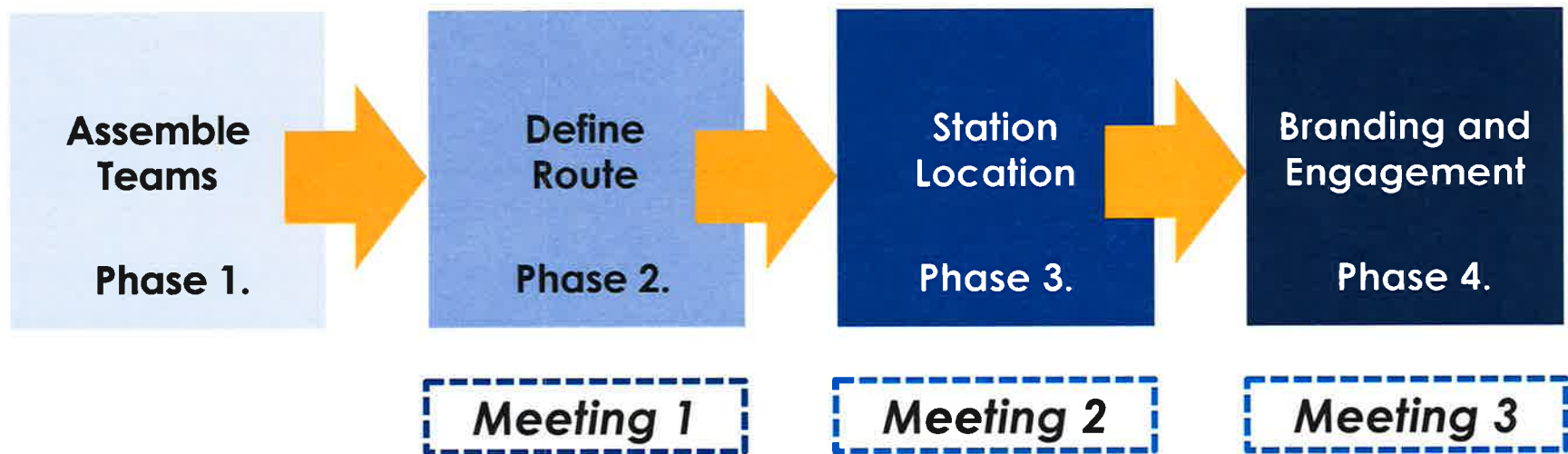
# Study Process



2.22

# Study Process Outline

The process will include **four main phases**:



# Study Process Outline

## Phase 1. Assemble Teams

Assemble two groups that can provide feedback throughout the process.

- **A Staff Workgroup** comprised of staff members from City of Tulsa, Tulsa Planning Office, INCOG Transportation Division, Tulsa Transit and hired consultant.
- **A Steering Committee** comprised of community members with knowledge of the projects and representing stakeholder groups.

# Study Process Outline

## Phase 2. Route Definition

Define the route using strategic planning and outreach.

- **Research and existing plan analysis.**
  - Review existing plans and policy for the area
  - Previous experience – Peoria BRT
- **Strategic Planning**
  - Define guiding principles
  - Gather data and review with stakeholders ✓
  - Assign weights to the indicators ✓
  - Analyze results and map data to identify routes
- **Outreach** ✓
  - Workgroup and Steering Committee will provide feedback on prioritization and selection of indicators, data points and weights assigned.

**Meeting 1**

# Study Process Outline

## Phase 3. Station Location

Identify stop locations using strategic planning, developing a land use study and technical site analysis, and outreach

- **Strategic Planning**
  - Select areas of interest along identified route, based on data analysis
    - *Concentration of Assets, targeted users and services*
    - *Discuss weights to select and define type of station*
- **Land Use Study**
  - Mixed-use zoning change recommendations for key areas, align with the *Commercial Revitalization Strategy (MOED)*
  - Align with target areas for intervention identified in *RT 66 Plan Update (TPO)*

# Study Process Outline

## Phase 3. Station Location

Identify stop locations using strategic planning, developing a land use study and technical site analysis, and outreach

- **Technical Site Analysis**
  - Infrastructure, site conditions and pedestrian assessment
- **Outreach**
  - Workgroup and Steering Committee will provide feedback when looking at specific locations.
  - Stakeholders, including property and business owners, will be identified and engaged to build partnerships.

# Study Process Outline

## Phase 4. Branding and Engagement

Branding and Engagement, including “Marketing” the Route and outreach.

- **Marketing and Branding**
  - Workgroup will work with consultant to define branding and marketing process for the new route.
    - *Design proposals and aesthetics*
    - *Guidelines conditions and federal requirements*
    - *Partnerships and outreach strategies*
    - *Buses and Stations*

# Study Process Outline

## Phase 4. Branding and Engagement

Branding and Engagement, including “Marketing” the Route and outreach.

- **Outreach**

- Public Events
  - 3 Meetings with broader public (East, West and Downtown)
  - 3 Meetings with property and business owners impacted by stop
  - Workshop meeting with Steering Committee
- Event Goals
  - Review results and branding ideas
  - Inquire on amenities based on budget
  - Partner with stakeholders to adopt bus stops and coordinate
  - Support identity display

# AGENDA

## Meeting 1. Route Definition

### Goals for today

# Study Process Outline

## Guiding Principles

### 1. Ensuring equity and serving underrepresented populations

- *Demographics & Equity*
- *Education & Youth*

### 2. Promoting economic development and assets

- *Employment*
- *Tourism*



## Data to Analyze

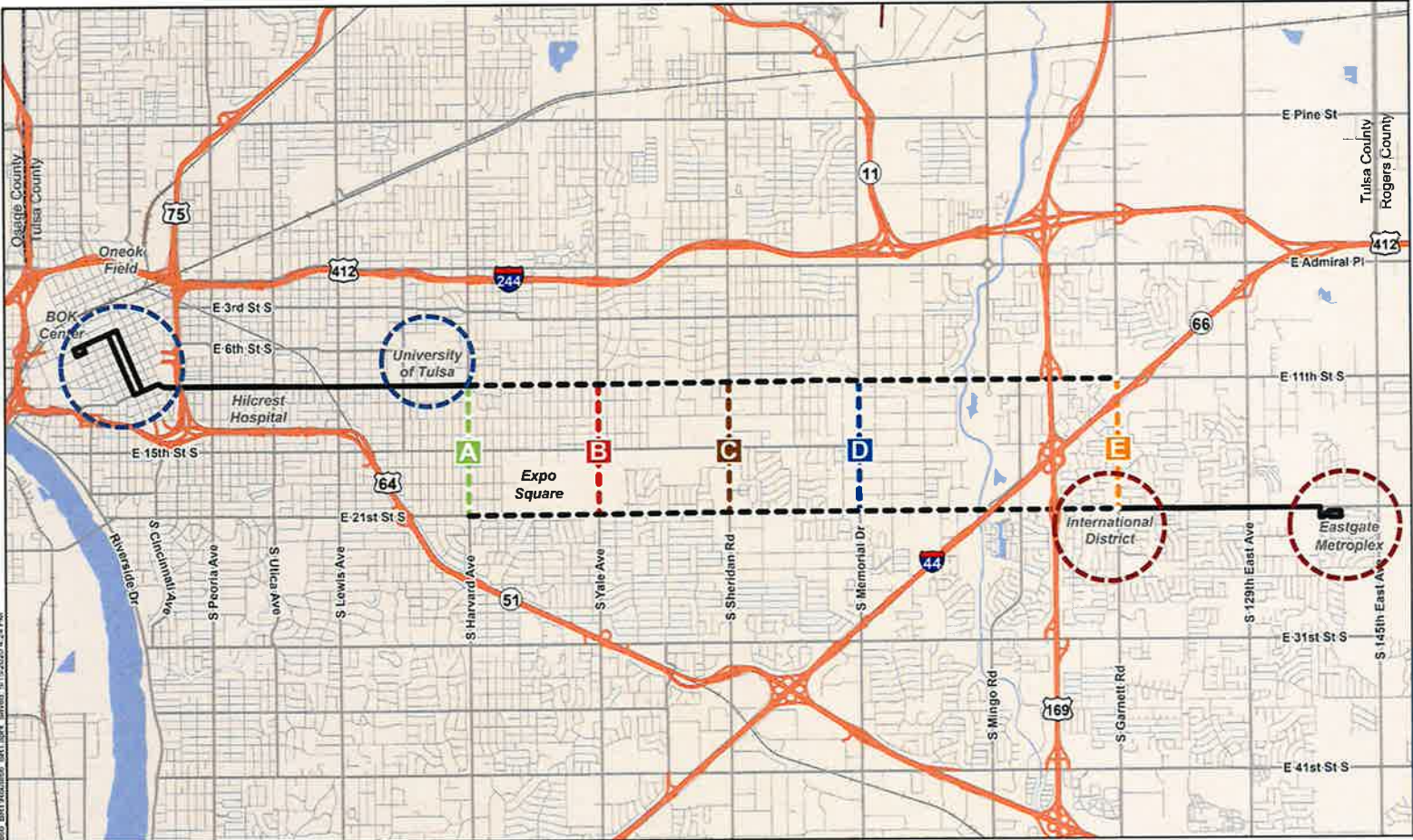
### Guiding Principle Indicators

- *Demographics & Equity*
- *Education & Youth*
- *Employment*
- *Tourism*

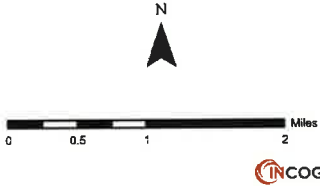
### Feasibility Indicators

- *Built Environment*
- *Connectivity*

# Alignment Alternatives



- Alignment**
- Fixed Alignment
  - - - 11th/21st Street Alternative
  - - - A - Harvard Avenue Crossover
  - - - B - Yale Avenue Crossover
  - - - C - Sheridan Road Crossover
  - - - D - Memorial Drive Crossover
  - - - E - Garnett Road Crossover



2.32

# Study Process Outline

## What is your role today?

- Identify **datapoints** under the **4 indicators** derived from the **guiding principles**:
  - *Demographics & Equity*
  - *Education & Youth*
  - *Employment*
  - *Tourism*
- **Assign weights per their importance** to the 4 indicators and the datapoint list under each.
- Staff team will **process the results and evaluate route alternatives**



***For more information regarding this study, please contact:***

**Paulina Baeza**

Senior Planner

Office: 918.579.9447

Email: [pbaeza@incog.org](mailto:pbaeza@incog.org)

**John Tankard**

Senior Planner

Office: 918.579.9462

Email: [jtankard@incog.org](mailto:jtankard@incog.org)

**Chase Phillips**

Transportation Planner

Office: 918.579.9419

Email: [cphillips@incog.org](mailto:cphillips@incog.org)



**CITY OF**  
**Tulsa**  
*A New Kind of Energy.*

2.34



# Group Activities



# AGENDA

**Block 2. Data Analysis**  
**(10:30 a.m. – 11:30 a.m.)**

# AGENDA

## Block 2. Data Analysis (10:30 a.m. – 11:30 a.m.)

- **Activity 1. Review datapoints in the 4 teams by expertise (20 minutes)**
  - Four breakout rooms will be created; each will have a staff facilitator.
    - Demographics & Equity, Education & Youth, Employment, Tourism
  - Review a draft list of datapoints for your indicator and discuss importance.
- **Activity 2. Discuss all 4 Indicators and Datapoints with the General Group (20 minutes)**
  - Bring all the Committee Members to the main room to briefly discuss the team's conclusions as a group. The team facilitator or a representative will present.
- **Activity 3. Individually, complete the survey and assign weights to the indicators and datapoints (20 minutes)**

# AGENDA

**Block 3. Consultant Introduction**  
**(11:30 a.m. – 12:00 p.m.)**



***Thank you!***

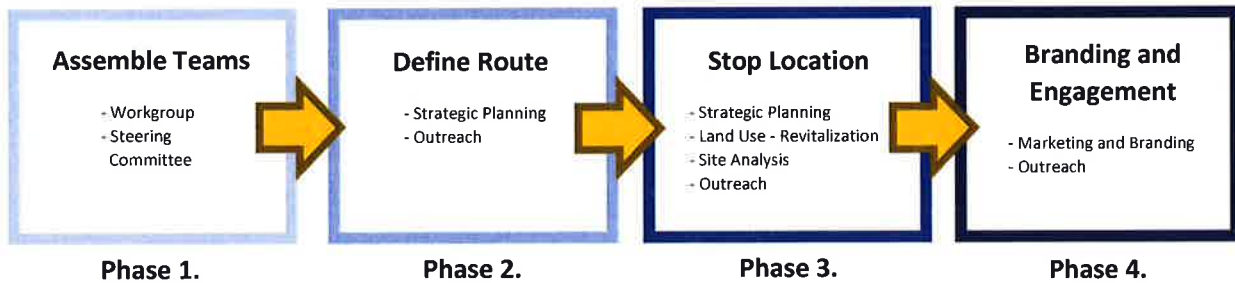


2.39

2.40

**East-West (Route 66) BRT Study**  
*Process Outline*

The process will include **four main phases**, and it will be led by the *Tulsa Planning Office and INCOG Transportation Division*.



**Phase 1. Assemble two groups that can provide feedback throughout the process, including:**

- a) **A Staff Workgroup** comprised of staff members from City of Tulsa, Tulsa Planning Office, INCOG Transportation Division, Tulsa Transit and hired consultant.
- b) **A Steering Committee** comprised of community members with knowledge of the projects and representing stakeholder groups.

**Proposed Time. Two (2) Weeks.** Send invitations to join Staff Workgroup and/or Steering Committee; finalize work timeline, schedule events and meetings.

*Phase 1 and 2 will overlap, so initial research and existing plan analysis work can begin.*

**Phase 2. Define the Route using strategic planning and outreach.**

This step will include:

- a) **Research and existing plan analysis**
  - o Documents and studies to review may include the *Fast Forward Plan, planitulsa Comprehensive Plan, Connecting Progress Comprehensive Operation Analysis (COA), Small Area Plans along the route, GO Plan, Tulsa Major Street and Highway Plan.*

- Peoria BRT efforts as case studies, including the *Peoria Avenue BRT Framework*, *The Peoria Alternatives Analysis*, and other ordinances and programs launched for the recently opened line will also be reviewed.

b) **Strategic Planning Component**

- Considering the East-West BRT Route will include:
  - 11<sup>th</sup> Street from Denver Avenue Station (DAS) to Harvard Avenue (University of Tulsa) on the West edge, and
  - 21<sup>st</sup> Street from Garnett Avenue (International District) to the Eastgate Metroplex Employment Center on the East edge,

Segments to review will include **both 11<sup>th</sup> and 21<sup>st</sup> street between Harvard Avenue and Garnett Road**, turning North and South on:

- **Harvard Avenue**
- **Yale Avenue**
- **Sheridan Road**
- **Memorial Drive**
- **Garnett Road**

- **Selection of Areas of Interest, which are Indicators and Datasets** that reflect the concentration of assets, targeted users, and services along 11<sup>th</sup> and 21<sup>st</sup> Street. Each indicator will include data points that measure the area in question. This will assist our office in identifying the areas we are interested in to connect the community to with transit. **Preliminary areas of interest include:**

- **Demographics and Equity**
  - **Education**
  - **Employment**
  - **Tourism**
- } **Economic Development**

- **Different weights** will be assigned to each area as a group, prioritizing specific needs or interests the City wants to highlight through the service.
- **Map the results by key areas of interest/indicators and identify hotspot areas.** Present data summaries that compare the prioritized route options.

c) **Outreach Process Component**

- **Both the Workgroup and Steering Committee will provide feedback regarding the prioritization and selection of indicators, data points and weights assigned per key area.**
- **Maps and Data Results of the study will be presented to Steering Committee to gather their feedback and finalize draft.**

**Proposed Time. Six to Eight (6-8) Weeks.** Develop analysis using strategic planning, and hold two (2) meetings with Workgroup, and two (2) meetings with the Steering Committee.

- **Phase 2 and 3 will overlap, meaning some of these meetings will be aimed at covering the work needed for both phases.**

**Phase 3. Stop Location study using strategic planning, land use study, site analysis and outreach.**

This Step will include:

a) **Strategic Planning Component**

- **Selection of Areas of Interest, which are Datasets and Indicators** that reflect the concentration of assets, targeted users and services along the selected Route. Use the results from the Strategic Planning Analysis developed to identify the routes, remove and/or add data points to analyze in more detail. This will assist our office in identifying the areas we are interested in for bus stops location.
- **Different weights** will be given to each key area as a group, prioritizing specific needs, highlights or locations.

b) **Land Use Study - Commercial Revitalization**

- In coordination with the Mayor's Office of Economic Development (MOED), **mixed-use zoning change recommendations will be identified for key areas** along the selected corridor to align with the Commercial Revitalization Strategy.
- Key areas will also be compared to the **catalytic area results of the outreach process** implemented by the Tulsa Planning Office team responsible for the **Route 66 Master Plan Update** (work in progress).

- *This process will coincide with the selection of stop locations to ensure coordination between enhanced transit accessibility, economic development opportunities and plan implementation.*

c) **Site Analysis Component**

- Once the potential locations have been identified through data, the workgroup will work with HNTB to develop a technical site analysis (infrastructure, site conditions, etc.) and pedestrian assessment. *It is recommended that the consultant leads this effort and reviews the process in choosing preferred station locations.*

d) **Outreach Process Component**

- *Both the Workgroup and Steering Committee will provide feedback regarding the prioritization and selection of indicators, data points and weights assigned per key area when looking at specific locations.*
- *Stakeholders, including property and business owners, will be identified and engaged to build partnerships. As it is public outreach, it is recommended that the consultant leads this effort.*
- *Maps and Data Results of the study will be presented to Workgroup and Steering Committee to gather their feedback and finalize.*

**Proposed Time. Six to Eight (6-8) Weeks.** Develop analysis using strategic planning and hold two to three (2-3) meetings with Workgroup, and two (2) meetings with the Steering Committee.

- *Phase 2 and 3 will overlap, meaning some of these meetings will be aimed at covering both phases.*
- *Phase 4 will also overlap, as it is recommended that the consultant takes the lead in engaging with property and business owners and develops the site analysis component during Phase 3 (points c-d).*

**Phase 4. Branding and Engagement, including “Marketing” the Route and outreach. It is recommended that the consultant leads this Phase in partnership with the Staff Workgroup.** This Step will include:

a) **Public Outreach Component**

- **Outreach process will be launched to present and inquire feedback** regarding:
  - Results of the study and selected route (Phase 2)
  - Bus stop location result per the process (Phase 3)
  - Branding for the route, including ideas for service, bus stops and (potentially) buses. Inquire on amenities realistically, based on budget
- **Events may include:**
  - Engage with property and business owners affected by bus stop location
  - One (1) workshop meeting with the Steering Committee
  - One to two (1-2) Public Meetings to be implemented along the Route
  - Continue engaging with property and business owners impacted by bus stop location
- Feedback will be used to finalize defining the route and bus stop location for the East-West BRT, as well as branding/marketing components. Partners to adopt bus stops and support identity display can be sought out during the process.

b) **Marketing and Branding Component**

- **Workgroup will meet with consultant to define branding and marketing process for the new route.** Process will include design proposals for the service, partners along the route and outlining outreach process to gather feedback. May include:
  - Buses – Name, Logo, colors (*Same or different from Peoria?*). Tulsa Transit will likely continue with AERO branding, to comply with the “Spare Ratio” Federal requirement – which is a minimum number of buses they must have available but aren’t used in daily operations (replacements). *Can something be done to make it distinct?*
  - Stations – Design/Aesthetics, individual stations names (streets/districts), partnerships with the community to adopt stops or sponsor for identity display, etc. (*Do these look different, but also utilize the same frequently replaced parts as Peoria?*)

**Proposed Time. PENDING DISCUSSION WITH CONSULTANT. Potentially Eight to Twelve (8-12) Weeks.** Includes meetings with Workgroup, Steering Committee, and the public.

- *The work performed on Phase 3 and 4 will overlap, as consultant is required to lead the process of engaging with property and business owners to define and identify bus stop locations.*

**East-West (Route 66) BRT Study**  
**Outreach Component**

Steering Committee (potential, pending confirmations)

Steering committee members were proposed per the staff's preselected areas of interest

- a) **Demographics and Equity**
- **Francisco Trevino**, Director, Casa de la Cultura
  - **Krystal Reyes**, Chief Resilience Officer, City of Tulsa Mayor's Office
  - **Lori Long**, The Center for Individuals with Physical Challenges
  - **Melanie Poulter**, Community Service Council
  - **Ray Pearcy**, Journalist and Writer, North Tulsa Community Voice
- b) **Education**
- **Emily Hutton**, YMCA, MTTA Board of Directors
  - **Jorge Robles**, COO Tulsa Public Schools
  - **Delia Kimbrel**, Director of Research, Impact Tulsa, TMAPC
  - **Larry Wofford**, Chair of Entrepreneurial Studies, University of Tulsa
  - **Susan Neal**, Director of Gilcrease Museum, University of Tulsa
- c) **Employment**
- **Gerry Chauvin**, Eastgate Metroplex Leasing
  - **Rachel Hutchings**, Executive Director, Workforce Tulsa
  - **Elizabeth Osburn**, SVP of Government Affairs, Tulsa Regional Chamber
  - **Andrea Pemberton**, Interim Executive Director, TYPROS
- d) **Tourism**
- **Rhys Martin**, RT 66 Commission and President, OK State Route 66 Association
  - **Vanesa Masucci**, Vice President of Sales, Visit Tulsa
  - **Meredith Peebles**, COO Lobeck Taylor Family Foundation
  - **Aaron Meek**, Route 66 Property and Businessowner, Utica-Peoria Area
  - **Jack Patel**, Route 66 Businessowner, Desert Hills Motel
- e) **Elected Officials and Representatives**
- **Nick Doctor**, Chief of Community Development, City of Tulsa Mayor's Office
  - **Karen Keith**, Tulsa County Commissioner
  - **Crista Patrick**, District 3 Councilor, City of Tulsa
  - **Kara Joy McKee**, District 4 Councilor, City of Tulsa
  - **Cass Fahler**, District 5 Councilor, City of Tulsa
  - **Connie Dodson**, District 6 Councilor, City of Tulsa

Staff Workgroup (potential, pending confirmations)

Workgroup includes staff members from City of Tulsa, Tulsa Planning Office, INCOG Transportation Division, Tulsa Transit and hired consultant. *Leads for each phase will determine subgroup teams.*

**Staff Team**

- **Paulina Baeza**, Senior Planner, Tulsa Planning Office  
Project Lead, Lead for Phase 1 and 2
- **John Tankard**, Senior Planner, Tulsa Planning Office  
Lead for Phase 3
- **Chase Phillips**, Transportation Planner, INCOG  
Transportation Planning, Transit and Safety, Lead for Phase 4
- **Daniel Jeffries**, Senior Planner, Tulsa Planning Office  
Implementation and Communications Planner
- **Ty Simmons**, GIS Principal Analyst, INCOG  
Strategic Planning and Data Management
- **Charlotte Adcock**, Transportation Planner, INCOG  
Strategic Planning and Data Management
- **Dennis Whitaker**, Planner, Tulsa Planning Office  
Planning, Route 66
- **Payton Wynes**, Urban Design Planner  
Urban Design Assessment
- **Spencer Mitchell**, Mayor's Office of Economic Development (MOED)  
Commercial Revitalization
- **Liann Alfaro**, Planning and Marketing Director, MTTA  
Transit Operations and Engagement
- **Doug Helt**, Engineering Services, City of Tulsa  
Engineering Guidance and Engagement
- **Elliot Stiles**, Engineering Services, City of Tulsa  
BRT System Construction Project Manager

**Oversight Team**

- **Susan Miller**, Tulsa Planning Office
- **James Wagner**, COT Finance
- **Viplav Putta**, INCOG Transportation Division
- **Travis Hulse**, Tulsa Planning Office
- **Ted Rieck**, Tulsa Transit
- **Kurt Kraft**, COT Streets and Storm water
- **Nick Doctor**, Mayor's Office

